# SRBC&COLLP

Chartered Accountants

Burger King India Private Limited Audit Report for the year ended March 31, 2017 Page 1 of 6

#### INDEPENDENT AUDITOR'S REPORT

To the Members of Burger King India Private Limited

### Report on the Financial Statements

We have audited the accompanying financial statements of Burger King India Private Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2017, the Statement of Profit and Loss and Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act, read with the Companies (Accounting Standards) Amendment Rules, 2016. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial control that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder. We conducted our audit in accordance with the Standards on Auditing, issued by the Institute of Chartered Accountants of India, as specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

#### Opinion

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India of the state of affairs of the Company as at March 31, 2017, its loss, and its cash flows for the year ended on that date.

## Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's report) Order, 2016 ("the Order") issued by the Central Government Colladia in terms of sub-section (11) of section 143 of the Act, we give in the Annexure 1, a statement on the matters specified in paragraphs 3 and 4 of the Order.

14th Floor, The Ruby 29 Senapati Bapat Marg Dadar (West) Mumbai-400 028, India Tel :+91 22 6192 0000 Fax :+91 22 6192 1000

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- 2. As required by section 143 (3) of the Act, we report that:
- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
- (c) The Balance Sheet, Statement of Profit and Loss and Cash Flow Statement dealt with by this Report are in agreement with the books of account;
- (d) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under section 133 of the Act, read with the Companies (Accounting Standards) Amendment Rules, 2016;
- (e) On the basis of written representations received from the directors as on March 31, 2017, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2017, from being appointed as a director in terms of section 164 (2) of the Act;
- (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - i. The Company does not have any pending litigations which would impact its financial position;
  - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
  - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
  - iv. The Company has provided requisite disclosures in Note 36 to these financial statements as to the holding of Specified Bank Notes on November 8, 2016 and December 30, 2016 as well as dealings in Specified Bank Notes during the period from November 8, 2016 to December 30, 2016. Based on our audit procedures and relying on the management representation regarding the holding and nature of cash transactions, including Specified Bank Notes, we report that these disclosures are in accordance with the books of accounts maintained by the Company and as produced to us by the Management.

For S R B C & CO LLP Chartered Accountants ICAI Firm Registration Number: 324982E/E300003

per Ravi Bansal Partner Membership Number: 49365 Place of Signature: Mumbai Date: September 21, 2017



Burger King India Private Limited Audit Report for the year ended March 31, 2017 Page 3 of 6

# ANNEXURE 1 TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF BURGER KING INDIA PRIVATE LIMITED

- (i) (a) The Company has maintained proper records showing full particulars of fixed assets, including quantitative details and situation of fixed assets.
  - (b) All fixed assets have not been physically verified by the management during the year but there is a planned programme of verifying them once in three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.
  - (c) According to the information and explanations given by the management, there are no immovable properties, included in property, plant and equipment of the company and accordingly, the requirements under paragraph 3(i)(c) of the Order are not applicable to the Company.
- (ii) The management has conducted physical verification of inventory at reasonable intervals during the year and no material discrepancies were noticed on such physical verification.
- (iii) According to the information and explanations given to us, the Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability Partnerships or other parties covered in the register maintained under section 189 of the Companies Act, 2013. Accordingly, the provisions of clause 3(iii)(a), (b) and (c) of the Order are not applicable to the Company and hence not commented upon.
- (iv) In our opinion and according to the information and explanations given to us, there are no loans, investments, guarantees, and securities given in respect of which provisions of section 185 and 186 of the Companies Act 2013 are applicable and hence not commented upon.
- (v) The Company has not accepted any deposits from the public.
- (vi) To the best of our knowledge and as explained, the Central Government has not specified the maintenance of cost records under Section 148(1) of the Companies Act, 2013, for the products/services of the Company.
- (vii) (a) Undisputed statutory dues including provident fund, employees' state insurance, income-tax, sales-tax, wealth-tax, service tax, duty of customs, value added tax, cess and other material statutory dues have generally been regularly deposited with the appropriate authorities though there has been a serious delay in a few cases of professional tax and slight delay in few cases of value added tax, works contract tax and contribution to labour welfare fund. As explained to us, the provisions relating to excise duty are not applicable to the Company.
  - (b) According to the information and explanations given to us, no undisputed amounts payable in respect of provident fund, employees' state insurance, income-tax, service tax, sales-tax, duty of custom, duty of excise, value added tax, cess and other statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
  - (c) According to the information and explanations given to us, there are no dues of income tax, sales-tax, service tax, duty of customs, value added tax and cess which have not been deposited on account of any dispute.
- (viii) According to the information and explanations given to us, the Company has not taken loans or borrowings from a financial institution or bank or government or has any dues to debenture holders. Accordingly, the provisions of clause 3(viii) of the Order are not applicable to the Company and hence not commented upon.



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- (ix) According to the information and explanations given by the management, the Company has not raised any money way of initial public offer / further public offer / debt instruments and term loans hence, reporting under clause (ix) is not applicable to the Company and hence not commented upon.
- (x) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and according to the information and explanations given by the management, we report that no fraud by the company or no material fraud on the company by the officers and employees of the Company has been noticed or reported during the year.
- (xi) According to the information and explanations given by the management, the provisions of section 197 read with Schedule V of the Act are not applicable to the company and hence reporting under clause 3(xi) are not applicable and hence not commented upon.
- (xii) In our opinion, the Company is not a nidhi company. Therefore, the provisions of clause 3(xii) of the order are not applicable to the Company and hence not commented upon.
- (xiii) According to the information and explanations given by the management, transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the notes to the financial statements, as required by the applicable accounting standards.
- (xiv) According to the information and explanations given to us and on an overall examination of the balance sheet, the company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review and hence, reporting requirements under clause 3(xiv) are not applicable to the company and, not commented upon.
- (xv) According to the information and explanations given by the management, the Company has not entered into any non-cash transactions with directors or persons connected with him as referred to in section 192 of Companies Act, 2013.
- (xvi) According to the information and explanations given to us, the provisions of section 45-IA of the Reserve Bank of India Act, 1934 are not applicable to the Company.

For **S R B C & CO LLP** Chartered Accountants ICAI Firm Registration Number: 324982E/E300003

**per Ravi Bansal** Partner Membership Number: 49365 Place of Signature: Mumbai Date: September 21, 2017





Burger King India Private Limited Audit Report for the year ended March 31, 2017 Page 5 of 6

# ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF BURGER KING INDIA PRIVATE LIMITED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Burger King India Private Limited ("the Company") as of March 31, 2017 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

#### Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing as specified under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting.

#### Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.



Burger King India Private Limited Audit Report for the year ended March 31, 2017 Page 6 of 6

## Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2017, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For S R B C & CO LLP Chartered Accountants ICAI Firm Registration Number: 324982E/E300003

per Ravi Bansal Partner Membership Number: 49365 Place of Signature: Mumbai Date: September 21, 2017



#### Burger King India Private Limited Balance sheet as at 31 March 2017

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Particulars	Note No.	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
I. EQUITY AND LIABILITIES			
(1) Shareholders' Funds			
(a) Share Capital	3	2,650.00	1 105 25
(b) Reserves and Surplus	4	1,168.05	1,185.35
		3,818.05	316.46 1,501.81
(2) Share Application Money pending allotment	5	-	229.30
			229.30
(3) Non-Current Liabilities			
(a) Long-term liabilities	6	89.43	
(b) Long-term provisions	7		37.65
	1	25.32	3.67
(4) Current Liabilities			
(a) Trade payables	8		
- Total outstanding dues of micro	0		
enterprises and			-
small enterprises			
<ul> <li>Total outstanding dues of creditors other than</li> </ul>		194.81	100.96
b) Other current liabilities	9	158.40	171.40
c) Short-term provisions	10	10.02	171.42
ng tanansi (katalak katala katala katala katala katala katala katala katala)	10	363.23	
Fotal		4,296.03	2 452 54
		4,296.03	2,053.56
I. ASSETS			
1) Non-current assets			
a) Fixed Assets			
(i) Property , Plant and Equipment	11	1,869.04	1,164.08
(ii) Intangible assets	11	63.47	30.52
(iii) Capital work-in-progress		104.61	97.22
b) Long term loans and advances	12	263.34	224.99
c) Other Non-current assets	17	0.84	0.03
		2,301.30	1,516.84
2) Current assets			
a) Current investments	13	1,760.28	448.02
b) Inventories	14	39.98	25.98
c) Trade receivables	15	14.16	7.34
d) Cash and bank balances	16	124.82	28.27
e) Short term loans and advances	12	47.19	23.68
Other Current Assets	17	8.30	3.43
	in and the second s	1,994.73	536.72
otal		4,296.03	2,053.56
		4,290.03	2,053.56
ummary of Significant accounting policies	21		

 Summary of Significant accounting policies
 2.1

 The accompanying Notes are an integral part of the financial statements
 As per our report of even date

For S R B C & CO LLP

**Chartered Accountants** Firm Registration Number: 324982E/E300003

PB304 per Ravi Bansal Partner

Membership No : 49365, B

Place : Mumbai Date: September 21, 2017 For and on behalf of the Board of Directors of Burger King India Private Limited

Rajeev Varman Director & Chief Executive Officer

DIN: 03576356

Tanmay Kumar Chief Financial Officer Place : Mumbai Date: September 21, 2017 Jaspal Sineth Sabharwal Director DIN: 00899094

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## Burger King India Private Limited Statement of Profit & Loss for the year ended 31 March 2017

Particulars	Note No.	For the year ended March 31, 2017	For the year ended March 31, 2016
		(₹ in Millions)	(₹ in Millions)
I. Revenue from operations (net)	18	2,334.83	1,386.39
II. Other Income	19	31.73	21.87
III. Total Revenue (I+II)		2,366.56	1,408.26
IV. Expenses:			
Cost of materials consumed	20	955.00	596.71
Employee benefits expense	21	511.85	354.09
Depreciation and amortization expense	11	208.01	88.96
Other expenses	22	1,312.32	751.44
Total Expenses		2,987.18	1,791.20
V. Loss before tax (III -IV)		(620.62)	(382.94)
VI. Tax expenses:			
(1) Current tax		-	-
(2) Deferred Tax	33	-	-
VII. Loss after tax (V - VI)	3	(620.62)	(382.94)
VIII. Earnings per equity share :	27		
[Face Value of Rs. 10/- each (31st March 2016:Rs.10)]			
Basic		(4.20)	(4.58)
Diluted		(4.20)	(4.58)
Summary of Significant accounting policies	2.1		
The accompanying Notes are an integral part of the financial	statements		

As per our report of even date

For S R B C & CO LLP Chartered Accountants Firm Registration Number: 324982E/E300003

For and on behalf of the Board of Directors of Burger King India Private Limited

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**per Ravi Bansal** Partner Membership No : 49365



Place : Mumbai Date: September 21, 2017

Rajeev Varman Director & Chief Executive Officer DIN: 03576356

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**Tanmay Kumar** Chief Financial Officer Place : Mumbai Date: September 21, 2017

Jaspal Singh Sabharwal Director DIN: 00899094

Ranjana Saboo

Ranjaria Saboo Company Secretary

#### Burger King India Private Limited Cash Flow Statement for the year ended 31 March 2017

Particulars	For the year ended March 31, 2017	For the year ended March 31, 2016
	(₹ in Millions)	(₹ in Millions)
Cash flow from operating activities	((20.(2))	(382.94)
Loss before tax	(620.62)	(382.94)
Adjustments for:	200.01	88.96
Depreciation/ amortization	208.01	
Assets written off (Refer Note 22(ii))	0.14	14.56
Profit on Sale of Fixed Assets	<u></u>	(0.02)
Interest Income	(0.05)	(0.05)
Employee stock option scheme expense written off	7.56	13.10
Profit on sale of Current Investments	(27.68)	(18.28)
Operating loss before working capital changes	(432.64)	(284.67)
Movements in working capital :		
Decrease / (Increase) in Loans and Advances	(98.64)	15.79
Decrease / (Increase) in Other Current Assets	(4.87)	(2.29)
Decrease / (Increase) in Inventories	(14.00)	(18.30)
Decrease / (Increase) in Trade Receivables	(6.82)	(7.03)
Increase / (Decrease) in Trade Payables	93.85	61.61
Increase / (Decrease) in Provisions	22.92	2.90
Increase / (Decrease) in Other Liabilities	33.03	44.80
Cash used in operations	(407.17)	(187.19)
Direct taxes paid (net of refunds)	1.29	0.51
Net cash flow used in operating activities (A)	(408.46)	(187.70)
Cash flows from investing activities		
Purchase of fixed assets, including CWIP and capital advances (Net)	(909.64)	(971.38)
Proceeds from sale of Fixed Assets		0.16
Purchase of Current Investments	(1,507.74)	(1,334.47)
Proceeds from sale of Current Investments	1,535.42	1,352.75
Investments in bank deposits (having original maturity of more than three months)(net)	(0.18)	
Interest received on Fixed deposit	0.05	0.06
	(0.82)	
Decrease / (Increase) in Long term Deposits Net cash flow used in investing activities (B)	(882.91)	
Port House from the publication		
Cash flows from financing activities	2,700.00	1.070.70
Issue of Equity Shares	2,100.00	229.30
Share application money received pending allotment Net Cash flows from financing activities (C)	2,700.00	and the second se
Net increase in cash and cash equivalents (A + B + C)	1,408.63	35.55
		100 (
Cash and cash equivalents at the beginning of the year	475.24	
Cash and cash equivalents at the end of the year Net Increase in Cash and Cash Equivalents	1,883.87	Carlos Alexandre
Net inclease in cash and cash equivalence	x.c. <b>x</b> .in x805c15606	
Components of cash and cash equivalents	11.80	11.8
Cash on hand		
With banks- on current account	111.79	
Cash and cash equivalents as per Note 16	123.59	
Add: Current Investment in Mutual Funds (Note 13)	1,760.28	448.03
Add: Fixed Deposits with original maturity for more than 12 months (Note 17)		11 
Total Cash and cash equivalents for the purposes of cash flow statement	1,883.87	475.24

Summary of Significant accounting policies As per our report of even date

For S R B C & CO LLP Chartered Accountants Firm Registration Number: 324982E/E300003

si per Ravi Bansal & Partner Membership No: 49365 \*

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Place : Mumbai Date: September 21, 2017

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For and on behalf of the Board of Directors of

Burger King India Private Limited

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Rajeev Varman Director & Chief Executive Officer DIN: 03576356

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Tanmay Kumar **Chief Financial Officer** 

Place : Mumbai Date: September 21, 2017

A Jaspal Singh Sabhar Director

DIN: 00899094

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#### 1 : Corporate information:

Burger King India Private Limited ('the Company') is a company incorporated on 11th November, 2013. The Company is into the business of Quick Service Restaurants under the brand name of 'Burger King'.

2 : Basis of preparation:

The financial statements of the company have been prepared in accordance with generally accepted accounting principles in India (Indian GAAP). The company has prepared these financial statements to comply in all material respects with the accounting standards notified under section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules 2014 and Companies (Accounting Standards) Amendment Rules, 2016. The financial statements have been prepared on an accrual basis and under the historical cost convention basis.

The accounting policies adopted in the preparation of financial statements are consistent with those of the previous period, except for the change in accounting policy explained below.

#### 2.1 : Summary of Significant accounting policies:

#### Change in accounting policy:

Pre-revised AS 10 did not provide any specific guidance on accounting for restoration liabilities. AS 10 (R) requires company to recognize initial estimate of cost of dismantling, removing the item and restoring the site on which it is located to form part of asset. Any change in the initial estimate of the restoration liabilities will be adjusted to the carrying value of the asset. The adjusted depreciable amount of asset is depreciated over its useful life.

As per the requirements of AS 29(R), the company recognizes restoration liabilities which are discounted using pre-tax rate that reflects current market assessment of time value of money and the risks specific to the restoration liability.

As per the transitional provision, the above change in policy is applied prospectively i.e. from 1 April 2016.

Had the company continued to use the earlier policy of recognizing restoration liabilities, its financial statements for the year would have been impacted as below:

Leasehold improvements would have had been lower by ₹18.49 Millions.Depreciation for the current period would have been lower by ₹18.49 Millions. Long term provision would have been lower by ₹18.49 Millions.

(a) Use of Estimates:

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The preparation of financial statements in conformity with Indian GAAP requires the management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities at the end of the reporting period. Although these estimates are based on the management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes requiring a material adjustment to the carrying amounts of assets or liabilities in future periods.

#### (b) Property , Plant and Equipment:

Property, Plant and Equipment are stated at cost, less accumulated depreciation and impairment losses, if any. Cost comprises the purchase price and any directly attributable cost of bringing the asset to its working condition for its intended use and initial estimate of restoration liabilities. Any trade discounts and rebates are deducted in arriving at the purchase price.

The present value of the expected cost for the restoration of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Gains or losses arising from derecognition of Property , Plant and Equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is derecognized.

#### Depreciation on Property, Plant and Equipment-

Depreciation is provided on Straight Line Method on a pro-rata basis from the date of use.

The rates of depreciation are based on technical evaluation of the economic life of assets by the management, which are given below, and are equal to or greater than the corresponding rates prescribed in Schedule II of Companies Act, 2013:

Assets	Economic Life (Years)
Leasehold Improvement	Lower of 15 Years or Lease period
Furniture and Fixtures	
- Restaurant	8 Years
- Office	10 Years
Restaurant Equipments	
- Kitchen Equipments	15 Years
- Other Equipment	5 Years
Office Equipment	5 Years
Computers	3 Years
Servers and networks	6 Years
(included in computers in Fixed Asse	et Schedule)
Vehicles	8 Years

#### (c) Intangible Assets and amortisation:

Intangible assets are stated at their cost of acquisition, less accumulated amortization and impairment losses, if any. An intangible asset is recognized, where it is probable that the future economic benefits attributable to the asset will flow to the enterprise and where its cost can be reliably measured. Intangible assets are amortized on a straight line basis over the best estimate of its useful life. The Company capitalizes software costs where it is reasonably estimated that the software has an enduring useful life. The Company capitalizes franchisee fees paid for opening of each store. A summary of amortization policies applied to the company's intangible assets is as below:

Assets	Economic Life (Years)
Software	5 Years
Franchisee fees	Over the period of Master Franchise Agreement

#### (d) Impairment of Fixed assets:

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) net selling price and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

#### (e) Investments:

Investments that are readily realisable and intended to be held for not more than a year from the date on which such investments, are made are classified as current investments. All other investments are classified as long-term investments.

Current investments are carried at lower of cost and fair value determined on an individual investment basis. Long-term investments are carried at cost. However, provision for diminution in value is made to recognize a decline other than temporary in the value of the investments.

On disposal of an investment, the difference between its carrying amount and net disposal proceeds is charged or credited to the statement of profit and loss.

#### (f) Inventories:

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Inventories (comprising of Food, Beverages, Condiments, Paper & Packing materials) are valued at lower of cost (determined on First in First Out basis) or net realisable value. However, materials and other items held for use in the production of inventories are not written down below cost if the finished products in which they will be incorporated are expected to be sold at or above cost. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

#### Burger King India Private Limited Notes forming part of Financial Statements for the year ended 31 March 2017

### (g) Revenue Recognition:

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Sale of goods-

Revenue for food items is recognised when sold to the customer over the counter. The Company collects service tax (ST) and value added taxes (VAT) on behalf of the government and, therefore, these are not economic benefits flowing to the company. Hence, they are excluded from revenue.

Interest income-

Interest income is recognised on a time proportion basis taking into account the amount outstanding and the applicable interest rate. Interest income is included under the head "other income" in the statement of profit and loss.

Dividend income-

Dividend income is recognised when the Company's right to receive dividend is established by the reporting Sub-Franchisee income-

Sub-franchisee income includes one time initial fees and royalty income on sales.

One time initial fees are non refundable and are recognised upon execution of the agreement. Royalty income is recognised on accrual basis based on the terms of the agreement.

Space rental income and Advertising & Marketing Support income-

Recognised on an accrual basis in accordance with terms of relevant agreements.

#### (h) Foreign Currency Transaction:

Initial Recognition - Foreign currency transactions are recorded in the reporting currency, by applying to the foreign currency amount, the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

Conversion - Foreign currency monetary items are reported using the closing rate.

Exchange Differences - Exchange differences arising on settlement of monetary items or on reporting monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognised as income or as expense in the year in which they arise.

#### (i) Retirement & Other Employee Benefits:

#### Defined contribution plan-

State governed Provident Fund, ESIC and Labour Welfare Fund are considered as defined contribution plan and contributions thereto are charged to the Statement of Profit and Loss for the year when an employee renders the related service. There are no other obligations, other than contribution payable to the respective funds.

#### Defined benefit plan-

Gratuity liability is a defined benefit scheme. The cost of providing benefits under this plan is determined on the basis of an actuarial valuation done by an independent actuary on the projected unit credit method at the end of each financial year. Actuarial gains/losses are recognised in the Statement of Profit and Loss immediately in the year in which they arise and are not deferred. For the purpose of presentation of defined benefit plan allocation between short term and long term provision is made as determined by an actuary.

#### Other benefits-

Accumulated leave, which is expected to be utilized within the next 12 months, is treated as short-term employee benefit. The Company presents the entire accumulated leave as a short term provision, since employee has an unconditional right to avail the leave at any time during the year. The company measures the expected cost of such leaves as the additional amount that it expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

#### Accounting for Taxes on Income:

Tax expense comprises current and deferred tax.

#### Current Taxes -

Current income-tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income-tax Act, 1961 enacted in India and tax laws prevailing in the respective tax jurisdictions where the company operates. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

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#### Deferred Taxes-

Deferred income tax reflects the impact of current year timing differences between taxable income and accounting income for the year and reversal of timing differences of earlier years.

Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the reporting date. Deferred tax liabilities are recognized for all taxable timing differences. Deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. In situations where the company has unabsorbed depreciation or carry forward tax losses, all deferred tax assets are recognized only if there is virtual certainty supported by convincing evidence that they can be realized against future taxable profits. The carrying amount of deferred tax assets are reviewed at each reporting date. The Company writes-down the carrying amount of deferred tax asset to the extent that it is no longer reasonably certain or virtually certain, as the case may be, that sufficient future taxable income will be available against which deferred tax asset can be realized. Any such write-down is reversed to the extent that it becomes reasonably certain or virtually certain, as the case may be, that sufficient future taxable income will be available.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set-off current tax assets against current tax liabilities and the deferred tax assets and deferred taxes relate to the same taxable entity and the same taxation authority.

#### Earnings Per Share: (k)

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

#### **Operating Leases:** (1)

## Where Company is lessee-

Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased assets are classified as operating leases. Operating lease payments are recognised as an expense in the Statement of Profit and Loss on a straight-line basis over the lease term in case of fixed rent agreements. For variable rent agreements, they are recognised on the basis of minimum monthly guarantee or percentage of revenue share, whichever is higher.

#### Where Company is lessor-

Leases in which the company does not transfer substantially all the risks and benefits of ownership of the asset are classified as operating leases. Lease income on an operating lease is recognized in the statement of profit and loss over the lease term. Initial direct costs such as legal costs, brokerage costs, etc. are recognized immediately in the statement of profit and loss.

#### Provisions: (m)

A provision is recognised when the Company has a present obligation as a result of a past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to their present value and are determined based on best estimates required to settle the obligations at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

Restoration costs are provided at the present value of expected costs to settle the obligation using estimated cash flows and are recognised as part of the cost of the particular asset. The cash flows are discounted at pretax rate that reflects current market assessment of time value of money and the risks specific to the liability. The unwinding of the discount is expensed as incurred and recognised in the statement of profit and loss as a finance cost. The estimated future costs of restoration are reviewed annually and adjusted as appropriate. Changes in the estimated future costs or in the discount rate applied are added to or deducted from the cost of the asset.



## Burger King India Private Limited Notes forming part of Financial Statements for the year ended 31 March 2017

#### Contingent Liability: (n)

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. The Company does not recognise a contingent liability but discloses its existence in the financial statements.

#### Employee stock options: (0)

Senior executives of the company receive remuneration in the form of share based payment transactions, whereby employees render services as consideration for equity instruments (equity-settled transactions).

In accordance with the Guidance Note on Accounting for Employee Share-based Payments, the cost of equitysettled transactions is measured using the intrinsic value method. The cumulative expense recognized for equity settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the company's best estimate of the number of equity instruments that will ultimately vest. The expense or credit recognized in the statement of profit and loss for a period represents the movement in cumulative expense recognized as at the beginning and end of that period and is recognized in employee benefits expense.

Where the terms of an equity-settled transaction award are modified, the minimum expense recognized is the expense as if the terms had not been modified, if the original terms of the award are met. An additional expense is recognized for any modification that increases the total intrinsic value of the share-based payment transaction, or is otherwise beneficial to the employee as measured at the date of modification.

#### Cash and Cash equivalents: (p)

Cash and cash equivalents for the purposes of cash flow statement comprise cash at bank and in hand and shortterm investments with an original maturity of three months or less.



Notes forming part of Financial Statements for the year ended 31 March 2017

		As at 31 Ma	arch 2017	As at 31 Marc	h 2016
3	Share Capital	Number of shares	(₹ in Millions)	Number of shares	(₹ in Millions)
a.	Authorised shares				
	Equity Shares				
	Equity Shares of the par value of ₹10 each	265,000,000	2,650.00	200,000,000	2,000.00
b.	Issued, subscribed and fully paid-up shares				
	Equity Shares				
	Equity Shares of ₹10 each	265,000,000	2,650.00	118,535,000	1,185.35
	Total issued, subscribed and fully paid-up share capital	265,000,000	2,650.00	118,535,000	1,185.35
		As at 31 Ma	rch 2017	As at 31 Marc	h 2016
		Number of shares	(₹ in Millions)	Number of shares	(₹ in Millions)
	(a) Reconciliation of number of shares outstanding at the beginning and end of the year :				
	Outstanding at the beginning of the year	118,535,000	1,185.35	38,750,000	387.50
	Add: Issue of Equity Shares	146,465,000	1,464.65	79,785,000	797.85
	Outstanding at the end of the year	265,000,000	2,650.00	118,535,000	1,185.35

#### (b) Rights/Terms attached to Equity shares

The company has a single class of equity shares having par value of Rs.10 per share. Each shareholder is eligible for one vote per share held. In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts if any. The distribution will be in proportion to the number of equity shares held by the shareholders.

5	As at 31	March 2017	As at 31	March 2016
	Number of shares	(₹ in Millions)	Number of shares	(₹ in Millions)
(c) Shares held by holding/ ultimate holding company and/ or their subsidiaries/ associates				
QSR Asia Pte Ltd - Holding Company Equity shares of ₹10 each fully paid	264,999,999	2,650.00	118,534,999	1,185.35
F&B Asia Ventures (Singapore) Pte. Ltd Holding Company of QSR Asia Pte. Ltd Equity share of ₹10 each fully paid	1	*0	1	*0
* Denotes amount less than ₹5,000				
(d) Shareholders holding more than 5% equity shares in the company are set out below:	Number of shares	% holding in the class	Number of shares	% holding in the class
QSR Asia Pte Ltd - Holding Company	264,999,999	99.99%	118,534,999	99.99%

As per records of the company, including its register of shareholders/members and other declarations received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownerships of shares.



Notes forming part of Financial Statements for the year ended 31 March 2017

4	Reserves & Surplus		As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
a.	Securities Premium Account			
	Balance as per last financial statement		989.85	192.00
	Add: Premium on rights issue		1,464.65	797.85
	Closing Balance	(A)	2,454.50	989.85
b.	Surplus/(Deficit) in the Statement of Profit and Loss			
	Balance as per last financial statement		(686.49)	(303.55)
	Add: Profit/(Loss) for the year		(620.62)	(382.94)
	Net Surplus/(Deficit) in the Statement of profit and loss	(B)	(1,307.11)	(686.49)
с.	Employee stock option outstanding			
	Balance as per last financial statement		13.10	5 <b>2</b> 0
	Options granted during the year (Refer Note 35)		7.56	13.10
	Employee stock option outstanding at the year end	(C)	20.66	13.10
	Total (A+B+C)		1,168.05	316.46

#### 5 Share Application Money pending allotment

Share application money pending allotment as on 31 March 2016 represents money received from QSR Asia Pte Ltd (Holding Company) against which shares have been allotted in May, 2016. The Company has sufficient authorised capital to cover this allotment and the shares carry same terms & conditions as the existing equity shares.

		Ac -1 21 14	arch 2017	An at 31 M	rah 2016
		As at 31 Ma Number of	arch 2017	As at 31 Ma Number of	rcn 2016
		shares	(₹ in Millions)	shares	(₹ in Millions
	Equity shares of face value ₹10 each proposed to be issued	-	<b>H</b>	11,465,000	114.65
	Total amount of securities premium			-	114.65
			-	11,465,000	229.30
				As at 31	As at 31
				March 2017	March 2016
6	Long Term Liabilities			(₹ in Millions)	(₹ in Millions)
	Income received in advance			3.04	8.04
	Liability for rent straightlining			86.39	29.61
			-	89.43	37.65
7	Long Term Provisions		_		
	Provision for employee benefits				
	- Provision for Gratuity (Refer Note 23)			8.33	3.67
	Provision for Site Restoration Expenses			16.99	<del></del> .
				25.32	3.67
8	Trade Payables				
	Total outstanding dues of micro enterprises and small enterpri	ses (Refer Note			
	26 for details of dues to micro and small enterprises)			( <b>6</b> 2)	
	Total outstanding dues of creditors other than micro enterprise	es and small			100.01
	enterprises			194.81	100.96
			_	194.81	100.96
9	Other Current Liabilities				
a.	Income received in advance			5.00	5.00
b.	Other Payables				
	(i) Statutory Dues			46.67	65.42
	(ii) Payables for Capital Expenditure			84.87	79.16
-	(ii) Retention Money Payable			21.86	21.84
-	2 CO			158.40	171.42
X	E X				

11. Fixed Assets			Diach			/ noticitation	A montionation		(7 Not Block	(₹ in Millions)
PARTICULARS	Balance as at 1 April 2016	Additions	Gross Block tions Deductions	Balance as at 31 Mar 2017	Balance as at 1 April 2016	For the year Deductions	Deductions	Balance as at 31 Mar 2017	Balance as at 31 Mar 2017	Balance as at 31 March 2016
Property , Plant and Equipment										
Leasehold Improvements	677.38 150.41	509.73 542.83	0.03 15.86	1,187.08 677.38	51.80 7.45	111.84 45.63	0.00 1.28	163.64 51.80	1,023.44 625.58	625.58 142.96
Restaurant Equipments	494.15 116.58	336.93 377.57	0.30	830.78 494.15	38.46 3.65	71.21 34.81	0.01	109.66 38.46	721.12 455.69	455.69 112.93
Furniture and Fixtures	70.51 19.52	55.13 50.99	0.12	125.52 70.51	5.07 0.74	11.41 4.33	0.03	16.45 5.07	109.07 65.44	65.44 18.78
Computers	15.38 14.75	4.23 0.82	0.19	19.61 15.38	3.49 2.13	5.46 1.43	- 0.07	8.95 3.49	10.66 11.89	11.89 12.62
Office Equipments	- 4.05 3.68	0.81 0.37	I F	4.86 4.05	1.05	1.15 0.53		2.20	2.66 3.00	3.00
Vehicle	3.26 3.26		а т	3.26 3.26	0.78 0.39	0.39 0.39	• •	1.17 0.78	2.09 2.48	2,48 2.87
Property , Plant and Equipment Total (A)	1,264.73 308.20	906.83 972.58	0.45 16.05	2,171.11 1,264.73	100.65 14.88	201.46 87.12	0.04	302.07 100.65	1,869.04 1,164.08	1,164.08 293.31
Intangible Assets Software	14.57 7.90	11.34 6.67		25.91 14.57	2.38	4.96 1.26		7.34 2.38	18.57 12.19	12.19 6.78
Restaurants Franchise Fees	18.96 3.76	28.16 15.20	1 1	47.12 18.96	0.63	1.59 0.58		2.22 0.63	44.90 18.33	18.33 3.71
PT	33.53 11.66	39.50 21.87	1 1	73.03 33.53	3.01	6.55 1.84		9.56 3.01	63.47 30.52	30.52 10.49
TOTAL (A+B)	1,298.26 319.86	946.33 994.45	0.45	2,244.14 1,298.26	103.66 16.05	208.01 88.96	0.04	311.63 103.66	1,932.51 1,194.60	1,194.60 303.80

<sup>(</sup>Figures in tailes pertain to previous period)

Notes forming part of Financial Statements for the year ended 31 March 2017

10 Short Term Provisions	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
Provision for employee benefits		
- Provision for Gratuity (Refer Note 23)	0.02	0.01
- Provision for Leave Benefits	8.50	8.74
Provision for Site Restoration Expenses	1.50	2 <b>8</b>
	10.02	8.75

#### 12 Loans and advances (Unsecured, considered good - unless otherwise stated)

			larch 2017 illions)	As at 31 Ma (₹ in Mill	
		Long term	Short Term	Long term	Short Term
a.	Capital Advances	11.57		49.64	
b.	Security deposits				
	- Premises and Other Deposits	249.33		173.72	0.13
c.	Other loans and advances				
	Advances to employees	-	1.38	200	3.70
	Advances to Suppliers		11.80		8.48
	Advance Income tax	2.44	-	1.16	
	Balances with government authorities	-	67.58	0.47	43.90
	Less : Provision for doubtful Balances		(42.79)	3 <b>.</b>	(39.81)
	Net Balance		24.79	0.47	4.09
	Prepaid expenses	-	9.22	320	7.28
		2.44	47.19	1.63	23.55
		263.34	47.19	224.99	23.68

13 Current Investments (Non-Trade)	As at 31 Ma	arch 2017	As at 31 Marc	h 2016
(Valued at lower of cost and fair value)	Units	(₹ in Millions)	Units	(₹ in Millions)
Quoted mutual funds:				
HDFC Liquid Fund - Growth	1,496,172	50.00	-	
Religare Invesco Medium Term Bond Fund - Growth	151,282	250.00	( <b>*</b> )	380
Reliance Liquid Fund-Treasury Plan - Growth	45,562	180.03		
ICICI Prudential Regular Income Fund- Growth	15,269,227	250.00	1.0	1.1420
Kotak Low Duration Fund Standard Growth (Regular Plan)	151,473	300.00	( <b>a</b> )	S.
Reliance Medium Term Fund- Growth Plan	862,897	27.61	2.00	
UTI Short Term Income Fund - Growth	19,46,863	32.41	1,946,863	32.41
UTI - Floating Rate Fund - Growth	131,995	350.00	20,491	50.00
UTI Money Market - Growth	(23)		20,299	34.32
ICICI Prudential Savings Fund - Growth	1,312,523	320.23	825,884	181.29
Reliance Money Manager Fund - Growth	3 <b>8</b> 5	<b>2</b>	24,174	50.00
Religare Invesco Medium Term Fund - Growth	2.00	≂:	67,744	100.00
	(1 <del></del>	1,760.28		448.02

Aggregate amount of quoted investments (Market value ₹1,772.65 Millions (31st March 16: ₹458.91 Millions)

14	Inventories (Valued at lower of cost and net realisable value)	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
	Food, Beverage & Condiments	28.89	18.28
	Paper & Packing materials	11.09	7.70
		39.98	25.98



Notes forming part of Financial Statements for the year ended 31 March 2017

15	Trade Receivable (Unsecured, Considered good, unless stated otherwise)	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
	Outstanding for a period not exceeding six months from the due date of payment	14.16	7.34
		14.16	7.34

16	Cash and bank balances	As at 31 Ma	arch 2017	As at 31 Marc	:h 2016
		(₹ in Mil	lions)	(₹ in Millio	ons)
		Non-current	Current	Non-current	Current
а.	Cash and cash equivalents				
	Balances with banks:				
	- In Current accounts	1	111.79	-	15.41
	Cash on hand	-	11.80	٠	11.81
b.	Other bank balances				
	- Deposits with remaining maturity for more than 12 months	0.84		0.03	
	- Deposits with remaining maturity for less than 12 months	2	1.23		1.05
		0.84	124.82	0.03	28.27
	Amount disclosed under non-current assets (Refer Note 17)	(0.84)		(0.03)	1000 C
		12	124.82		28.27

### 17 Other Assets (Unsecured, considered good unless stated otherwise)

	As at 31 Ma	arch 2017	As at 31 Mar	ch 2016
	(₹ in Mi	llions)	(₹ in Milli	ons)
	Non-current	Current	Non-current	Current
Non-current bank balances {Refer Note 16}	0.84	£1	0.03	19 19
Others				
nterest accrued on fixed deposits	-	0.00		0.01
Other receivable	-	8.30		3.42
	0.84	8.30	0.03	3.43



Notes forming part of Financial Statements for the year ended 31 March 2017

18	Revenue from Operations (net)	For the year ended March 31, 2017 (₹ in Millions)	For the year ended March 31, 2016 (₹ in Millions)
	Sale of products		
a.	Income from sale of food and beverages (net)	2,282.86	1,357.68
b.	Other Operating Income		
	Scrap sales	5.04	3.10
	Advertising and marketing support income	32.74	19.77
	Income from sub franchisee operations	14.19	5.84
		2,334.83	1,386.39
19	Other Income		
	Interest income on		
	- Fixed deposits	0.05	0.05
	Gain on sale of current investments	27.68	18.28
	Rental income	2.73	2.82
	Profit on sale of fixed assets	-	0.02
	Miscellaneous income	1.27	0.70
		31.73	21.87
20	Cost of materials consumed		
	Food, Beverages, Condiments, Paper & Packing materials		
	Inventory at the beginning of the year	25.98	7.68
	Add: Purchases	969.00	615.01
	Less: Inventory at the end of the year	39.98	25.98
	Total	955.00	596.71
	Details of Materials Consumed		
	Food, Beverages and Condiments	862.69	543.68
	Paper & packing materials	92.31	53.03
	Total	955.00	596.71
21	Employee Benefits Expense		
	Salaries, Bonus and Allowances	431.16	299.16
	Employee stock option scheme expense (Refer Note 35)	5.54	
	Contribution to Provident and Other Funds	34.52	21.39
	Staff Welfare Expenses	40.63	20.44
		511.85	354.09



Notes forming part of Financial Statements for the year ended 31 March 2017

22	Other Expenses	For the year ended March 31, 2017 (₹ in Millions)	For the year ended March 31, 2016 (₹ in Millions)
	Rent	452.75	253.28
	Power and Fuel	432.73	107.25
	Stamp Duty & Registration Charges	10.51	6.98
	Rates & Taxes	5.19	4.19
	Operating Supplies	40.35	27.06
	Advertising and Marketing Expenses	234.05	150.79
	Consultancy & Professional Fees (Refer Note (i) below)	42.48	20.94
	Telephone and communication expenses	10.18	5.33
	Travelling expenses	40.83	35.82
	Insurance	7.17	3.09
	Repairs and Maintenance - Leasehold Improvements	53.81	33.75
	Repairs and Maintenance - Restaurant Equipments	0.84	0.04
	Repairs and Maintenance - Others	48.39	11.97
	Royalties Fees	69.43	36.73
	Assets written off (Refer Note (ii) below)	0.14	14.56
	Commision & Delivery expenses	38.38	10.64
	Miscellaneous Expenses	45.30	29.02
		1,312.32	751.44
i)	Note:		
	Payment to auditor (excluding service tax) :		
	As auditor:		
	Audit fee	2.35	1.95
	Tax Audit Fees	0.30	0.30
	In other capacity:		
	Other services	0.85	0.55
	Reimbursement of Expenses	0.10	0.09
		3.60	2.89

#### ii) Note:

During the year ended March 31, 2016, the company has written off ₹14.56 Millions representing written down value of lease hold improvements installed at a store upon its closure.



Notes forming part of Financial Statements for the year ended 31 March 2017

#### 23 Gratuity

The company operates a defined plan i.e gratuity. Under it, every employee who has completed atleast five years of service gets a gratuity on departure @ 15 days of last drawn salary for each completed period of service. The plan is not funded by the company.

	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
i) Statement of profit and loss		
Net employee benefit expense recognized in the employee cost:		
Current Service Cost	5.13	3.03
Interest Cost on benefit obligation	0.28	0.07
Actuarial (Gain) / Loss	(0.74)	(0.33)
Net Benefit Expense	4.67	2.77
ii) Liability recognised in the balance sheet		
Present value of defined benefit obligation	8.35	3.68
iii) Changes in the present value of the defined benefit obligation:		
Opening defined benefit obligation	3.68	0.91
Interest Cost	0.28	0.07
Current Service Cost	5.13	3.03
Actuarial (Gain) / Loss on obligation	(0.74)	(0.33)
Closing defined benefit obligation	8.35	3.68
iv) Principal Assumptions		
Discount rate	7.09%	7.79%
Salary escalation	7%	7%
Attrition rate	12%	12%
Retirement Age	58 Years	58 Years
Mortality Rate	Indian Assured Lives	Indian Assured Lives
	Mortality (2006-08)	Mortality (2006-08)
	Ultimate	Ultimate

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

	As at 31	As at 31	As at 31	As at 31
	March 2017	March 2016	March 2015	Dec 2014
	(₹ in Millions)	(₹ in Millions)	(₹ in Millions)	(₹ in Millions)
v) Amounts for the current and previous periods are as follows:		eard search an		NC 10000177772000-1020
Defined benefit obligation	8.35	3.68	0.91	6.42
Surplus / (deficit)	(8.35)	(3.68)	(0.91)	(6.42)
Experience adjustments on plan liabilities	(1.25)	0.92	(1.67)	-

24	Capital and Other Commitments	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
	Estimated amount of contracts remaining to be executed on capital account and not provided for (Net of Advances)	59.66	49.08
		59.66	49.08
25	Disclosures in respect of Operating leases		
	a) Future minimum lease payments in respect of non-cancellable leases are as follows:		
	Payable not later than one year	343.23	248.86
	Payable later than one year but not later than five years	388.60	416.86
		731.83	665.72

b) Premises are taken on Lease ranging from 1 to 20 years with a non-cancellable period at the beginning of the agreement ranging from 1 to 5 years.

c) For certain restaurant outlets rent is payable in accordance with the leasing

agreement at the higher of:

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i) Fixed minimum guarantee amount and;

ii) Revenue share percentage

26	Details of dues to micro and small enterprises as defined under the MSMED Act, 2006	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
	Micro, Small and Medium Enterprises		
	The information regarding Micro, Small and Medium Enterprises has been determined to the extent such parties have been identified on the basis of information available with the Company and receipt of confirmations from such parties. This has been relied upon by the auditors. The disclosures relating to Micro & Small Enterprises are as under:		
	Description		
	(i) Principal amount remaining unpaid to any supplier as at the end of the period.	1977)	1.5
	(ii) Interest due thereon remaining unpaid to any supplier as at the end of the period.	3 <b>2</b> 2	
	(iii) The amount of interest paid along with the amounts of the payment made to the supplier beyond	-	
	the appointed day.		
	(iv) The amount of interest due and payable for the period of delay in making payment.	5 <b>4</b> 5	-
	(v) The amount of interest accrued and remaining unpaid at the end of the period.	3 <b>-</b> 3	
	(vi) The amount of further interest due and payable even in the succeeding periods, until such date		
	when the interest dues as above are actually paid.		
		For the year ended	For the year ended
27	Earnings per share (EPS)	March 31, 2017	March 31, 2016
21	The following reflects the profit and share data used in the basic and diluted EPS computations:	(ኛ in Millions)	(₹ in Millions)
	The following reneets the profit and share data used in the basic and diluted LFS computations.		
	Loss after tax	(620,62)	(382 92)
	Loss after tax Weighted average number of equity shares in calculating basic EPS	(620.62) 147.66	(382.92) 83.64
	Weighted average number of equity shares in calculating basic EPS		
	Weighted average number of equity shares in calculating basic EPS Effect of dilution:	147.66	83.64
	Weighted average number of equity shares in calculating basic EPS Effect of dilution: Equity shares pending for allotment & ESOP	147.66 1.03	83.64 12.12
	Weighted average number of equity shares in calculating basic EPS Effect of dilution: Equity shares pending for allotment & ESOP Weighted average number of equity shares in calculating diluted EPS	147.66 1.03 148.69	83.64 12.12 95.76
	Weighted average number of equity shares in calculating basic EPS Effect of dilution: Equity shares pending for allotment & ESOP Weighted average number of equity shares in calculating diluted EPS Basic EPS	147.66 1.03 148.69 (4.20)	83.64 12.12 95.76 (4.58)
	Weighted average number of equity shares in calculating basic EPS Effect of dilution: Equity shares pending for allotment & ESOP Weighted average number of equity shares in calculating diluted EPS Basic EPS Diluted EPS Potential equity shares are anti dilutive and hence the effect of anti dilutive potential equity shares	147.66 1.03 148.69 (4.20)	83.64 12.12 95.76 (4.58)
28	Weighted average number of equity shares in calculating basic EPS Effect of dilution: Equity shares pending for allotment & ESOP Weighted average number of equity shares in calculating diluted EPS Basic EPS Diluted EPS Potential equity shares are anti dilutive and hence the effect of anti dilutive potential equity shares	147.66 1.03 148.69 (4.20) (4.20) For the year ended	83.64 12.12 95.76 (4.58) (4.58) For the year ended

	80.36	37.95
Miscellaneous Expenses	0.68	; <b>*</b> :
Travelling expenses	9.22	-
Repairs and Maintenance - Others	0.47	0.32
Advertising and Marketing Expenses	0.56	0.90
Royalties and franchisee fees	69.43	36.73

29	Imported and indigenous materials consumed	For the year ended March 31, 2017		For the year ended March 31, 2016	
		% of Total Consumption	Value (₹ in Millions)	% of Total Consumption	Value (₹ in Millions)
	Food, Beverages & Condiments	consumption	(C in Millions)	consumption	(( in Millions)
	Imported	×	*		-
	Indigenously obtained	100.00	862.69	100.00	543.68
		100.00	862.69	100.00	543.68
	Paper & Packing materials				
	Imported	-	-	-	
	Indigenously obtained	100.00	92.31	100.00	53.03
		100.00	92.31	100.00	53.03
	Total	100.00	955.00	100.00	596.71



#### 30 Segment Reporting

The Company operates Burger King chain of restaurants in India and the management considers that these restaurants constitute a single business segment and hence disclosure of segment wise information is not required under AS-17 "Segment Reporting". The Company has only one geographical segment as it caters to the needs of the domestic market only.

#### 31 Going Concern

During the current year, the company has incurred loss of ₹620.62 Millions. The accounts of the company for the year ended March 31, 2017 have been prepared on the basis of going concern, as the current year is the initial phase of operations and the management is confident that the performance of the company will improve in the upcoming years. Additionally, the company has obtained financial support from QSR Asia Pte. Ltd. through additional funding for meeting its operating and financial requirements and such support to enable the Company to continue as a going concern for atleast next twelve months commencing from March 31, 2017. The company is therefore considered as a going concern and accordingly, the financial statements have been prepared based on going concern assumption.

#### 32 Related Party Disclosure

Names of related parties and related party relationship	
Related parties where control exists	
Holding company	QSR Asia Pte. Ltd.
Holding company of QSR Asia Pte. Ltd.	F&B Asia Ventures (Singapore) Pte. Ltd.
Ultimate Holding Company	F&B Asia Ventures Ltd. (Mauritius)
Other related parties with whom transactions have taken place Fellow Subsidiary	Harry's India Private Limited
Fellow Subsidiary Enterprises over which Key Management Personnel/	Harry's India Private Limited Pan India Food Solutions Private Limited
shareholders or their relatives is/are able to exercise	Fan mula Food Solutions Frivate Linited
significant influence	
significant influence	
Key management personnel	Mr. Raieev Varman (CEO)

#### Transactions with related parties

	For the year ended March 31, 2017 (で in Millions)	For the year ended March 31, 2016 (₹ in Millions)
(a) Issue of shares to related party :		
QSR Asia Pte Ltd	2,929.30	1,595.70
(b) Share Application Money Received :		
QSR Asia Pte Ltd	- <u>-</u>	229.30
(c) Rent Received		
Harry's India Private Limited	2.73	2.82
(d) Rent , CAM and Electricity Paid		
Pan India Food Solutions Private Limited	6.14	4.41
(e) Remuneration to Key management personnel *		
Mr. Rajeev Varman	23.64	23.64
(f) Other Shared Services cost paid		
Harry's India Private Limited		0.11
(g) Fees paid for Accounting Services		
Pan India Food Solutions Private Limited	0.86	0.72

\*Provision for retirement and other defined benefits which are made based on actuarial valuation on an overall Company basis are not included above.



Burger King India Private Limited Notes forming part of Financial Statements for the year ended 31 March 2017

33	Deferred Tax Assets / (Liability) (net)	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
	Deferred tax liability recognised for timing difference due to:		
	Fixed assets: Impact of difference between tax depreciation and depreciation/ amortization charged for the financial		
	reporting	24.00	18.46
	Deferred tax assets recognised due to:		
	a. Expenses allowable in Income Tax on payment basis	6.00	4.10
	b. Unabsorbed depreciation & Carried Forward Losses	18.00	14.36
	Total	24.00	18.46
	Net Deferred Tax	-	· ·

The Company has accumulated carried forward losses up to March 31, 2017. However, the deferred tax asset on unabsorbed depreciation and carried forward losses has been recognised only to the extent of net deferred tax liability.

#### 34 Capitalization of expenditure

During the year, the company has capitalized the following expenses of revenue nature to the cost of fixed assets/ capital work-in-progress (CWIP). Consequently, expenses disclosed under the respective notes are net of amounts capitalized by the company.

	As at 31 March 2017 (₹ in Millions)	As at 31 March 2016 (₹ in Millions)
Salary, Bonus and Allowances	38.65	10.17
Stamp Duty & Registration Charges	3.97	10.11
Commission and Brokerage	7.31	5.88
Legal, Consultancy and Professional Fees	2.01	3.91
Power and Fuel	2.74	2.72
Repairs and Maintenance - Leasehold Premises	-	1.70
Rent	0.68	0.67
Rates and taxes	20 <b>0</b> 0	0.51
Miscellaneous Expenses	3.42	2.85
	58.78	38.52



#### Burger King India Private Limited Notes forming part of Financial Statements for the year ended 31 March 2017

#### 35 Employee stock option scheme

The company provides share-based payment schemes to its senior executives. During the year ended 31 March 2016, an employee stock option plan (ESOP) was introduced. The relevant details of the scheme and the grant are as below.

On September 21, 2015, the board of directors approved the Equity Settled 'Employees Stock Option Scheme 2015' (Scheme 2015) for issue of stock options to the key employees of the company. According to the Scheme 2015, the employee selected will be entitled to converted options based on option value, subject to satisfaction of the prescribed vesting conditions, viz., continuing employment of 5 years from the date of commencement of employment. The contractual life (comprising the vesting period and the exercise period) of options granted is 5 years. The other relevant terms of the grant are as below:

Vesting period	5 (five) years from the date of commencement of employment of the Option Grantee with the Company
Exercise period	On or after the Vesting Date
Expected life	5 years
Exercise price	Total capital invested in the Company (i.e. face value + share premium infused in the Company up to the Vesting Date) divided by Total number of Shares issued and outstanding on the Vesting Date

#### 36 Specified Bank Notes (SBNs)

The details of Specified Bank Notes (SBNs) as per the records held and transacted during the period November 8, 2016 to December 30, 2016 are as follows:

			(₹ in Millions)
Particulars	SBNs	Other denomination notes	Total
Closing cash in hand as on 08.11.2016	8.31	6.55	14.86
(+) Permitted receipts		132.12	132.12
(-) Permitted payments		0.87	0.87
(-) Amount deposited in Banks	8.31	122.70	131.01
Closing cash in hand as on 30.12.2016	-	15.10	15.10

37 Previous period's figures have been regrouped / reclassified whenever necessary, to conform to this years classification.

As per our report of even date

For S R B C & CO LLP Chartered Accountants Firm Registration Number: 324982E/E300003

DACO

per Ravi Bansal Partner Membership No : 49365

Place : Mumbai Date: September 21, 2017 For and on behalf of the Board of Directors of Burger King India Private Limited

Rajeev Varman Director &

Director & Chief Executive Officer DIN: 03576356

VNO

Tanmay Kumar Chief Financial Officer Place: Mumbai Date: September 21, 2017

Jaspa Singh Sa Director DIN: 00899094

Ranjana S Company Secretary



## To, The Members, Burger King India Private Limited

Your Directors have pleasure in presenting the 4<sup>th</sup> Annual Report on the Company's business and operations, together with the audited financial statements for the year ended 31<sup>st</sup> March, 2017 and other accompanying reports, notes and certificates.

## **COMPANY OVERVIEW**

Your Company was incorporated on the 11<sup>th</sup> November, 2013 as a Private Limited Company with the Registrar of Companies, Mumbai under the registration number 249986 and Corporate Identity Number as U55204MH2013FTC249986.

## FINANCIAL RESULTS

The Financial highlights of the Company for the year ended March 31, 2017 are as follows:

	Figures (i	n Millions)
Particulars	Period Ended March 31, 2017	Period Ended March 31, 2016
Total Revenue	2366.56	1408.26
Total Expenses	2987.18	1791.20
Profit/( Loss) before Exceptional items and Tax	(620.62)	(382.94)
Profit/ (Loss) for the year	(620.62)	(382.94)

## **DIVIDEND & APPROPRIATIONS**

As the Company has evident losses during the year, the Directors of your Company do not recommend any dividend for the year under review.

## **TRANSFER TO RESERVES**

In view of the losses during the year, no amount is proposed to be transferred to the reserve, expect as required under any statutory enactment.

## SHARE CAPITAL

## (a) Authorized Capital:

#### BURGER KING INDIA PRIVATE LIMITED

Registered Office : Unit 502, Peninsula Tower 1, Peninsula Corporate Park, G. K. Marg, Lower Parel, Mumbai 400 013. CIN : U55204MH2013FTC249986 + info@burgerking.in



The Company has increased the existing authorised share capital of the company from INR 2,000,000,000 to INR 2,650,000,000 during the period under review from April 01, 2016 to March 31, 2017, considering the necessity of funding for the expansion of business operations and working capital requirements.

## (b) Issued, Subscribed and Paid-up Capital:

The Company has raised capital during the year in view of future expansion plans, for which details of allotment is hereunder:

Date of Allotment	Name of Subscriber	Number of shares allotted	Amount (INR)
May 17, 2016	QSR Asia Pte Ltd	1,14,65,000	11,46,50,000
August 16, 2016	QSR Asia Pte Ltd	2,27,50,000	22,75,00,000
December 06, 2016	QSR Asia Pte Ltd	1,07,50,000	10,75,00,000
March 06, 2017	QSR Asia Pte Ltd	1,75,00,000	17,50,00,000
March 31, 2017	QSR Asia Pte Ltd	8,40,00,000	84,00,00,000

## **BOARD OF DIRECTORS, MEETINGS AND ITS COMMITTEES:**

During the period under review the following changes took place in the Composition of Board of Directors of the Company:

Mr. Pramod Arora (DIN: 02559344) and Mr. Ashutosh Lavakare, (DIN: 00260319) resigned from the Board of Directors of the Company with effect from June 28, 2016 and January 25, 2017 respectively.

Mr. Amit Manocha (DIN: 01864156) was appointed as the Additional Director on the Board of Directors of the Company with effect from July 7, 2016. Further his appointment was regularized as the Director of the Company on September 28, 2016.

Ms. Roshini Bakshi (DIN: 01832163) was appointed as the Additional Director on the Board of Directors of the Company with effect from January 25, 2017.

The Composition of the Board of Directors as on March 31, 2017 is hereunder:

Sr. No.	Name of the Director	Designation/ Status	DIN
1.	Mr. Rajeev Varman	Whole-time director	03576356
2.	Mr. Jaspal Singh Sabharwal	Director	00899094
3	Mr. Amit Manocha	Director	01864156
4.	Mr. Vaibhav Punj	Director	07163484
5.	Ms. Roshini Bakshi	Additional Director	01832163



## Meetings of the Board of Directors and attendance of the Directors:

During the period April 01, 2016 to March 31, 2017, 6 (SIx) Board Meetings were convened and held on the below mentioned dates:

Sr. No.	Date of the Board Meeting	Attendance of the Board of Directors in each Meeting
1.	May 24, 2016	<ul> <li>Ashutosh Lavakare,</li> <li>Jaspal Singh Sabharwal,</li> <li>Rajeev Varman,</li> <li>Vaibhav Punj</li> </ul>
2.	August 23, 2016	<ul> <li>Jaspal Singh Sabharwal,</li> <li>Rajeev Varman,</li> <li>Amit Manocha</li> </ul>
3.	September 28, 2016	<ul> <li>Ashutosh Lavakare,</li> <li>Jaspal Singh Sabharwal,</li> <li>Rajeev Varman,</li> <li>Amit Manocha</li> </ul>
4.	December 06, 2016	<ul> <li>Jaspal Singh Sabharwal,</li> <li>Rajeev Varman,</li> <li>Vaibhav Punj</li> </ul>
5.	January 10, 2017	<ul> <li>Rajeev Varman,</li> <li>Valbhav Punj</li> <li>Amit Manocha</li> </ul>
6.	March 06, 2017	<ul> <li>Jaspal Singh Sabharwal,</li> <li>Rajeev Varman,</li> <li>Vaibhav Punj</li> </ul>

The intervening gap between the Meetings was within the period prescribed under the Act.

## POLICIES AND PROCEDURES

## **Risk Management Policy:**

The Company has a robust strategy to identify, evaluate business risks and opportunities. This strategy seeks to create transparency, minimize adverse impact on the business objectives and enhance the Company's competitive advantage and helps in identifying risks trend, exposure and potential impact analysis at a Company level as also separately for different business segments.



## **OTHER STATUTORY DISCLOSURES**

## **Extract of Annual Return**

Pursuant to the provisions of Section 92(3) of the Act and Rule 12 (1) of the Companies (Management and Administration) Rules, 2014, the extract of Annual Return in form MGT 9 is annexed as **"Annexure – I**"

## Particulars of contracts or arrangements with related parties:

The particulars of contracts or arrangements with related parties referred to in Section 188 (1) of the Companies Act, 2013 in **Form AOC-2** pursuant to Section 134 (3) (h) of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014 is attached as **"Annexure-III"** to this Report.

## Particulars of Loan, Guarantee and Investments under Section 186 of the Act:

During the Financial Year 2016-17, the Company has not made any loans or given Guarantee/Security or made any investments under the provisions of Section 186 of the Act.

## **Deposits:**

The Company has not accepted any deposits from the public within the meaning of Section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposits) Rules, 2014.

## Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo:

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo stipulated under section 134(3) (m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 is annexed as **"Annexure III"**.

# Disclosures as per the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

The Company has zero tolerance for sexual harassment at workplace and has adopted a Policy on Prevention, Prohibition and Redressal of Sexual Harassment at Workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules there under for prevention and Redressal of complaints of sexual harassment at workplace. The objective of this policy is to lay clear guidelines and provide right direction in case of any reported incidence of sexual harassment across the Company's offices, and take appropriate decision in resolving such issues.

During the financial year 2016-17, the Company has not received any compliant on sexual harassment.



## Material changes and commitments affecting the financial position of the Company:

During the period under review from April 01, 2016 to March 31, 2017, there were no material changes and commitments affecting the financial position of the Company.

# Significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and company's operations in future:

As per the information available with the Board of Directors, there were no such orders passed against the Company.

## Change in the Nature of Business

There was no change in the nature of business during the year under review.

## Internal Financial Control Systems and their adequacy

Internal Financial Controls are an integrated part of the risk management process, addressing financial and financial reporting risks. The internal financial controls have been documented, digitised and embedded in the business processes.

Assurance on the effectiveness of internal financial controls is obtained through management reviews, control self- assessment, continuous monitoring by functional experts as well as testing of the internal financial control systems by the Internal auditors during the course of their audits. We believe that these systems provide reasonable assurance that our internal financial controls are designed effectively and are operating as intended.

## AUDITORS

## **Statutory Auditors:**

M/s. S R B C & Co. LLP, Chartered Accountants, (Firm Registration No. 324982E/E300003) who were appointed as the statutory auditors of the Company for the period of 5 years by the Members at the Annual General Meeting held on April 06, 2015 and who hold office till the conclusion of the Sixth AGM.

Pursuant to the provisions of section 139 of the Companies Act, 2013 and the Rules framed thereunder, the appointment of M/s S R B C & Co. LLP, as Statutory Auditors of the Company for the above tenure is subject to ratification by the Members in the ensuing AGM.

A certificate has been received from the statutory auditors to the effect that their re-appointment as the statutory auditors of the Company, if made would be within the limits prescribed under Section 141 of the Companies Act, 2013.

## **AUDITORS' OBSERVATIONS AND DIRECTORS' COMMENTS**



## **Statutory Auditors Report**

The auditor's report does not contain any qualifications, reservation or adverse remarks.

## **Directors' Responsibility Statement**

Pursuant to the provisions of Section 134 (5) of the Companies Act, 2013, your Directors, to the best of their knowledge and belief and according to information and explanation obtained by them, confirm that:

- 1. In the preparation of the annual financial statements for the year ended March 31, 2017, the applicable accounting standards have been followed alongwith proper explanation related to material departures;
- They have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year ended March 31, 2017 and of the lossof the Company for that period;
- 3. They have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and of preventing and detecting fraud and other irregularities;
- 4. They have prepared the annual financial statements on a going concern basis;
- 5. They have devised proper systems to ensure compliance with the provisions of all applicable laws were in place and were adequate and operating effectively.

## ACKNOWLEDGEMENTS:

The Board of Directors are grateful for the co-operation and support from theBankers, clients and other business partners. The Board takes this opportunity to express their sincere appreciation for the excellent patronage, total commitment, dedicated efforts of the executives and employees of the Company at all levels.

Your Directors would like to express their gratitude to the Members and are deeply grateful to them for reposing their confidence and faith in the Company.

The Directors wish to place on record their sincere appreciation of the valuable services rendered by the employees to the Company.

## APPRECIATION

The Directors wish to convey their appreciation to all of the Company's employees for their enormous personal efforts as well as their collective contribution to the Company's performance. The Directors would also like to thank the shareholders, customers, dealers, suppliers, bankers, Government and all the other business associates for the continuous support given by them to the Company and their confidence in its management.





For and on behalf of the Board of Directors For Burger King India Private Limited

Cons

Mr. Rajeev Varman Whole-Time Director DIN: 03576356 Address: Flat No. 4202, 42<sup>nd</sup>Floor, Tower-I Terra, Planet Godrej, 30 K.K Marg, Mahalaxmi, Mumbal - 400011.

Mr. Jaspal Singh Sabharwal Director DIN: 00899094 Address: APH - 01, Central Park I, DLF Golf Course Road, Sec-42, Gurgaon ~ 122002, Haryana.

Place: Mumbai Date: September 21, 2017





## ANNEXURE I

## Form No. MGT-9 EXTRACT OF ANNUAL RETURN As on the financial year ended on March 31, 2017

[Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014]

## I. REGISTRATION AND OTHER DETAILS:

(i)	CIN	:	U55204MH2013FTC249986
(ii)	Registration Date	:	11/11/2013
(ili)	ii) Name of the Company		Burger King India Private Limited
(iv)	Category (iv) Sub-Category of the Company		Private Company Company having Share Capital
(v)	Address of the Registered office and contact details	4	Unit 502, Peninsula Tower 1, Peninsular Corporate Park, G.K. Marg, Lower Parel Mumbai - 400013
(vi)	Whether Listed Company	:	No
(vii)	Name, Address and Contact details of Registrar and Transfer Agent, if any	•	N.A.

PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY



All the business activities contributing 10 % or more of the total turnover of the Company shall be stated:-

Sr.	Name and Description of main products / services	NIC Code of the	% to total turnover of the
No.		Product/ service	Company
1)	To develop, promote, establish, own, acquire, operate, manage and maintain directly or indirectly, restaurants (including quick service restaurants), eating houses, kiosks, fast food outlets, cafeterias, food courts, tea and coffee houses, soda fountains, taverns, canteens, catering services or other store formats and provide therein all types of amenities, facilities, conveniences, refreshments, in the territory of India and to license to other franchisees as a master franchisee, the right to develop, establish, operate and maintain, restaurants, eating houses, kiosks, fast food outlets, cafeteria, food courts, tea and coffee houses, soda fountains, taverns, canteens, catering services or other store formats in particular locations or regions within the territory of India.	DIVISION 56 - FOOD & BEVERAGE SERVICE ACTIVITIES -GROUP 561- RESTAURANTS & MOBILE FOOD SERVICES -GROUP 562 - EVENT CATERING & OTHER FOOD SERVICE ACTIVITIES -GROUP 563 - BEVERAGE SERVICE ACTIVITIES.	100%

## III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES -

Sr. No.	Name and address of the Company	CIN/GLN	Holding/ Subsidiary/ Associate	% of Shares held	Applicable Section
1	QSR Asia Pte Ltd	201326985R	Holding Company	100%	Section 2 (87) (ii)



## IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

## i) Category-wise Share Holding

			res held at th g of the year	e	N		held at the e e year	nd of	% Cha
Category of Shareholders	De mat	Physical	Total	% of Total Shar es	De mat	Physical	Total	% of Total Shar es	ng
A. Promoters		1	1				1		
(1) Indian									
a. Individual/ HUF	-	-	-	_	-	-	-	-	-
b. Central Govt.	-	-	-	-	-	-	-	-	-
c. State Govt. (s)	-	-	-	_	-	-	_	-	-
d. Bodies Corp.	-	-	-	-	-	-	-	-	-
e. Banks / FI	-	-	-	-	-	-	-	-	-
Sub-total (A) (1):-									-
(2) Foreign									
a. NRIs - Individuals	-	-	-	-	-	-	-	-	-
b. Other – Individuals	-	-	-	-	-	-	-	-	-
c. Bodies Corp*	Níl	118,535,000	118,535,000	100%	Nil	265,000,000	265,000,000	100%	123. 56%
d. Banks / FI	-	-	-	-	-	-	-	-	-
Sub-total (A) (2):-									
Total Shareholding of Promoter (A) =(A)(1)+(A) (2)	Nil	118.535.000	118,535,000	100%	NIE	265.000.000	265,000,000	100%	123.
<b>B. Public Shar</b>			//		1		//		
1. Institutions									
a. Mutual Funds	-	-	-	-	-	-	-	-	-
b. Banks / FI	-	-	-	-	-	-	-	-	-
c. Central Govt.	-	-	-	-	-	-	-	-	-
d. State Govt.(s)	-	-	-	-	_	-	-	-	-
e. Venture Capital Funds	-	-	-	-	-	-	-	-	-
f. Insurance Companies	-	_	-	-	-	-	-	-	-
g. FIIs	-	-	-	-	-	-	-	-	-



h. Foreign			-		1				
Venture Capital									
Funds									
	-	-			-	-	-	-	-
i. Others			-						
(specify) if Any	-	-		-	-	-	-	-	-
Sub-total (B)									
(1):-									
					1				
2. Non-					-				
Institutions									
a. Bodies Corp	-	-	-	-	-	-	-	-	-
i. Indian	-	-	-	-	-	-	-	-	-
ii. Overseas	-	-	-	-	-	-	-	-	-
b. Individuals	-	-	-	-	-	-	-		-
i. Individual			-	1					
Shareholders			_						
							1		
holding nominal									
share capital									
upto Rs. 1 lakh	-			-	-	-		-	-
ii. Individual			-						
Shareholders									
holding nominal								6	
share capital in									
excess of Rs. 1									
lakh	_								
	-	-		-	-	-	-	-	-
c. Others			-						
(specify) if Any	-	-		-	-	-	-	-	- 1
Sub-total (B)			-						
(2):-	-	-		-	-	-	-	-	-
Total Public									
Shareholding	-	-	-	-	-	-	_	-	
(B)=(B)(1)+					0				
(B)(2)									
C. Shares held									
by Custodian									
for ADRs &	-	-	-	-	-	-	-	-	-
GDRs									
Grand Total									123.
(A+B+C)	NI	118,535,000	118,535,000	100%	Nil	265,000,000	265,000,000	100%	56%

\*Including 1 share held by F & B Asia Ventures (Singapore) Pte. Ltd. as a Nominee of QSR Asia Pte. Ltd.

## (ii) Shareholding of Promoters

Sr.	Shareholder's	Shareholding at the beginning	Shareholding at the end of the	%change
No.	Name	of the year	Year	in



		No. of Shares	% of total Shares of the Compan y	% of Shares Pledged / encumbe red to total Shares	No. of Shares	% of total Shares of the company	% of Shares Pledged / encumbe red to total shares	share holding during the year
1	QSR Asia Pte. Ltd.*	118,535,000	100 %	Nil	265,000,000	100%	Nil	123.56 %

\*Including 1 share held by F & B Asia Ventures (Singapore) Pte. Ltd. as a Nominee of QSR Asia Pte. Ltd.

## (iii) Change in Promoters' Shareholding (please specify, if there is no change):

Sr. Name of No the . Promoter		begin	Shareholding at the beginning of the year		in the 1g during ear	Shareholding at the end of the Year	
		No. of Shares	% of total Shares of the Company	Increase	Decrease	No. of Shares	% of total Shares of the Compa ny
1	QSR Asia Pte Ltd*	118,535,000	100	14,64,65,000		26,50,00,000	100

\*Including 1 share held by F & B Asia Ventures (Singapore) Pte. Ltd. as a Nominee of QSR Asia Pte. Ltd.

# (iv) Shareholding Pattern of top Ten Shareholders (other than Directors, Promoters and Holders of GDRs and ADRs):

Sr.			lding at the g of the year	Cumulative Shareholding during the year	
No.	Particular	No. of shares	% of total shares of the company	No. of shar <del>e</del> s	% of total shares of the company
1	At the beginning of the year	-	-	-	-
2	Date wise Increase / Decrease In Promoters Shareholding during the year specifying the reasons for increase /	-	-	-	-



	decrease (e.g. allotment /transfer /bonus/ sweat equity etc.):				
3	At the end of the year	-	-	-	-

## (V) Shareholding of Directors and Key Managerial Personnel:

Sr. No.	Particular		ding at the of the year		e Shareholding g the year
	For Each of the Directors and KMP	No. of shares	% of total shares of the Company	No. of shares	% of total shares of the company
	At the beginning of the year	-	-	-	-
	Date wise Increase / Decrease in Promoters Shareholding during the year specifying the reasons for increase / decrease (e.g. allotment /transfer /bonus/ sweat equity etc.):				
1		-		-	-
	At the end of the year	-	-	-	-

## V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment:

	Secured Loans Excluding Deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
i. Principal Amount	4	-	-	-
ii. Interest due but not paid	_	-	-	10
iii. Interest accrued but not due	_	-	-	-
Total (i+ii+iii)	Nil	Nil	Nil	Nil
Change in Indebtedness during the financial year				
Addition	-	-	-	-
Reduction	-	-		-
Net Change	NA	NA	NA	NA



Indebtedness at				
the end of the				
financial year				
i. Principal Amount	-	-	-	-
ii. Interest due but not paid	-	-	-	-
iii. Interest accrued but not due	-	-	-	-
Total (i+ii+iii)	NI	Nil	Nil	NI

## VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

## A. Remuneration to Managing Director, Whole-time Directors and/or Manager:

Sr. No.	Particulars of Remuneration	Name of MD/WTD/Manager		
		Rajeev Varman (Whole Time Director)		
	Gross salary			
(a) Salary as per provisions 23,635,808 contained in section 17(1) of the Income-tax Act,1961		23,635,808		
1.	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	NII		
	(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961	NA		
2.	Stock Option	Nil		
3.	Sweat Equity	Nil		
4.	Commission - as % of profit - Others, specify	NA		
5.	Others, please specify	NA		
6.	Total (A)	23,635,808		
7.	Ceiling as per the Act	NA		

## **B. Remuneration to other Directors:**

CONTELINITES *	



No.	[Rs.]				[Rs.]
	1. Independent Directors:				
	• Fee for attending board /committee meetings	NA	NA	NA	
	• Commission	NA	NA	NA	ŃA
	Others, please specify	NA	NA	NA	
	Total (1)				
	<ul> <li>2. Other Non-Executive Directors</li> <li>Fee for attending board /committee meetings</li> <li>Commission</li> </ul>		NA		-
	Others, please specify				
	Total (2)				
	Total (B)=(1+2)				
	Total Managerial Remuneration				
	Overall Ceiling as per the Act				

## C. REMUNERATION TO KEY MANAGERIAL PERSONNEL OTHER THAN MD/MANAGER/WTD:

Sr. No.	Particulars of Remuneration Name of Key Managerial Personnel		Total Amour		
		CEO	Company Secretary	CFO	
	Gross salary (a) Salary as per provisions contained in section 17(1) of the Income-tax	NA	40,00,000	ŅA	
	Act,1961 (b) Value of perquisites u/s 17(2) Income-tax Act, 1961	NA	NA	NA	
	(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961	NA	NA	NA	
	Stock Option	NA	NA	NA	
	Sweat Equity	NA	NA	NA	
	Commission - as % of profit - Others, specify	NA	NA	NA	
-	Others, please specify	NA	NA	NA	
INA	Total	NA	40,00,000	NA	



## VII. PENALTIES / PUNISHMENT/ COMPOUNDING OF OFFENCES:

Туре	Section Companies Act	Brief Description	Details of Penalty/ Punishment/ Compounding imposed	Authority [RD/NCLT/ Court]	Appeal Made, if any
A. Company		1			
Penalty	-	100	-		-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
B. Directors					
Penalty		-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
C. Other Officers	s In Default				
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-		-

For and on behalf of the Board of Directors For Burger King India Private Limited

Mr. Rajeev Varman Whole-Time Director DIN: 03576356 Address: Flat No. 4202, 42<sup>nd</sup>Floor, Tower-I Terra, Planet Godrej, 30 K.K Marg, Mahalaxmi, Mumbai - 400011.

Place: Mumbai Date: September 21, 2017

Mr. Jaspal Singh Sabharwal Director DIN: 00899094 Address: APH - 01, Central Park I, DLF Golf Course Road, Sec-42, Gurgaon - 122002, Haryana.





## Form No. AOC - 2

## (Pursuant to clause (h) of sub-section (3) of Section 134 of the Companies Act, 2013 and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto.

## 1. Details of contracts or arrangements or transactions not at arm's length basis:





## 2. Details of material contracts or arrangement or transactions at arm's length basis:

Sr N o	Name of the related party and nature of relationship	Nature of contracts/ arrangement s/ Transactions	Duration of contract/a rrangeme nt/ Transactio n	Salient terms of the contracts or arrangements or transactions including the value, if any	Date of approval by the Board	Amount paid as advances, if any
1.	Harry's India Private Limited	Rent Received	perpetual	27,29,000	Not Required	NA
2.	Pan India Food Solution private Limited	Rent paid	9 years	61,39,350		28 <sup>th</sup> July,2015
3.	Pan India Food solution private Limited	Accounting Services	Perpetual	8,55,653	Not Required	NA

For and on behalf of the Board of Directors For Burger King India Private Limited

Mr. Rajeev Varman Whole-Time Director DIN: 03576356

**Address:** Flat No. 4202, 42<sup>nd</sup>Floor, Tower-I Terra, Planet Godrej, 30 K.K Marg, Mahalaxmi, Mumbai - 400011.

Place: Mumbai Date: September 21, 2017

Mr. Jaspat Singh Sabharwal Director DIN: 00899094 Address: APH - 01, Central Park I, DLF Golf Course Road, Sec-42, Gurgaon - 122002, Haryana.



Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo Information under section 134 of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2013 and forming part of the Boards Report for the year ended March 31, 2017

a.	Co	nservation of Energy	
	1.	Steps taken for conservation	NIL
	2.	Steps taken for utilizing alternate sources of energy	
	3.	Capital investment on energy conservation equipments	
b.	Те	chnology absorption	
	1.	Efforts made for technology absorption	NIL
	2.	Benefits derived	
	3.	Expenditure on Research & Development, if any	
	4.	Details of Technology imported, if any	
	5.	Year of Import	
	6.	Whether imported technology fully absorbed	
	7.	Areas where absorption of imported technology has not taken place, if any	
c.	Foi	eign Exchange Earnings and Outgo	
	1.	Foreign Exchange Earnings by the Company	
- 1	2.	Foreign Exchange Expenditure by the Company	- Rs. 8,03,54,928

For and on behalf of the Board of Directors For Burger King India Private Limited

Mr. Rajeev Varman Whole-Time Director DIN: 03576356 Address: Flat No. 4202, 42<sup>nd</sup>Floor, Tower-I Terra, Planet Godrej, 30 K.K Marg, Mahalaxmi, Mumbai - 400011.

Place: Mumbai Date: September 21, 2017

Mr. Jaspal Singh Sabharwal Director DIN: 00899094 Address: APH - 01, Central Park I, DLF Golf Course Road, Sec-42, Gurgaon - 122002, Haryana.

